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While the State faces many challenges, it has also achieved much when compared to others in the Nation. I think this is due in part, and in no small measure, to NYSERDA. The programs that NYSERDA has implemented have moved the market for energy efficiency in buildings in the right direction. NYSERDA has targetted how architects and engineers design the buildings, the way they think about energy efficiency, and this effort has been successful. The old methods that utilities used to employ (like giving incentives for certain HVAC equipment) worked to some extent, but when the incentives were reduced, the interest greatly diminished as well. NYSERDA has helped achieve a lasting change. It is difficult Comment: to measure how a process (the design process) has reduced the energy use, but the effect is real -- I see it every week in meetings on energy efficiency, on organizations ranging from very small to very large. The great majority of designers are now aware of terms like "whole building analysis," and ask for a global look at how to save energy. They do not just want to stop at a replacement of some piece of equipment. I think that NYSERDA shold continue to lead the efforts on energy savings. Having worked over the years with many agencies, in many states, I can say without hesitation that NYSERDA is by far the best.